

1. Summary and Overview

Project Overview

The overarching aim of this programme is to implement the Waikato Plan. The Plan seeks to support the integrated future development of the region across the four well-beings. The Plan aims to provide a forum for coordinating and guiding integrated decision making on complex regional scale issues that cross statutory boundaries.

The actions in the Waikato Plan fall into two categories:

- Actions that the Waikato Plan Leadership Group will lead. These actions have been prioritised and will be placed into a phased programme of work.
- Actions in which the Waikato Plan Leadership Group can support and advocate. This may be in the form of securing funding, providing advice and reports on key issues, enabling discussions and decision making.

It is important that Waikato Plan maintains an overview position given the regional and sub-regional strategic role of the Plan. This dashboard will report on specific activities that the Waikato Plan undertakes to support actions that other agencies are leading.

2. Top Risks

Strategic issues arising since last period:

Fewer MP's for the Waikato in the new government.

The key risks outlined in the Implementation programme are shown below:

| Risks / Issues | Risk to project | | | Mitigation |
|--|-----------------|-----|------|--|
| | Low | Med | High | |
| Political engagement | | | | Engagement Plan and ensure appropriate reporting |
| Ineffective engagement with key partners | | | | Continue to report to key partners. Engage with others on relevant actions. Ongoing reporting and comms. |
| Ongoing resourcing requirements | | | | Sharing resources / tasks across the partners or provide additional resource if appropriate and agreed |
| Managing parallel workstreams | | | | WPLG oversight Regular reporting and monitoring |
| Not achieving financial milestones required | | | | Develop funding plan |
| Not achieving aim and aspirations | | | | Ensuring actions are progressed, funding is activated, partners are engaged and resourcing is sufficient |
| Benefits shown by June 2018 | | | | Benefit mapping – selecting the right indicators to provide realistic progress |
| Iwi not being fully part of Plan implementation. | | | | Ensure that iwi members are appointed on the Leadership Group. Ensure that iwi/Māori are engaged through an iwi/Māori forum. |

3. Stakeholder Engagement

Engagement and Communications activity include:

- Regular reporting to the Mayoral Forum
- March/April 2018: Repurpose launch of Waikato Plan/Waikato Means Business to engagement with central government
- Feb 2018: Engagement with Umbrella Community Organisations
- Meetings with selected key ministers and ministry staff
- Meetings with iwi partners
- Various meetings with partners

Note that the Waikato Plan Strategic Partners Forum will undertake both Waikato Plan work as well as Future Proof work.

4. Programme Milestones

Summarised below are key milestones for stage 1 project actions that the WPLG is leading, as well as activities where the Waikato Plan is supporting and advocating.

| Phases & Tasks | Expected date | Status | Comments |
|---|----------------|--------|--|
| Waikato Plan Leadership Group – LEAD – Stage 1 | | | |
| Successful Communities Project | | | Key actions 1, 2 and 3 and Community Plans have been repackaged into the 'Building successful communities' project. A business case will be created for this joined up project. Deprivation report has been developed as part of this project. |
| 1. Regional development strategy | | | Advanced by priority actions: • Alignment of infrastructure and services supports this project. |
| 2. service and technical infrastructure | | | • South Waikato Economic Action Plan |
| 3. Matching Central Government Services to community needs | | | Advanced by priority actions: • New funding models for growth and infrastructure • Waikato/BOP Policy Office |
| 2.3.2 Central Government Partnerships and Collaboration | Ongoing | | CE Advisory Groups have been combined. Future Proof is now also using Waikato Plan Strategic Partners Forum for input on key projects. |
| 2.3.1 Collaboration with Future Proof | Ongoing | | Four iwi representatives for the WPLG have been confirmed. Advanced by priority actions: • Maori cultural awareness • Crown/Maori relations |
| 3.1.3 Iwi collaboration on high priorities | Ongoing | | Advanced by priority action: • Autonomous vehicles and other transport innovations. |
| 2.1.5 Encourage electric and driverless vehicle uptake | TBC | | Will be advanced by priority action: Advocacy to encourage completion of the current and agreed projects. |
| Waikato Plan Leadership Group – SUPPORT and ADVOCATE ACTIVITIES | | | |
| Key action 4: Advocate on behalf of regional transport priorities | Ongoing | | The DHB met with the CEAG and TRG. Waikato Plan has supported this initiative through facilitation and connection with communities and organisations throughout the Waikato. |
| Waikato DHB's Virtual Health Care Strategy Refresh project – Waikato Plan actions 1.6.2 – 1.6.4 | Jan-March 2018 | | WPLG provides a forum for supporting this work. Support founding the Regional Economic Development Agency. |
| Supporting WMB to deliver the regional economic development agency | Ongoing | | Facilitating connection with key partners in the Waikato Region. Attending and supporting the action plan launch. |
| Waikato Region Maori Economic Action Plan – Waikato Plan action 3.1.1 and 5.3 | Ongoing | | |

Key: ■ On track ■ On track with emerging issues ■ Significant risk of delivery failure

5. Financial Tracking

There is funding in the Waikato Plan implementation budget for Stage 1 as agreed by CESG. \$466,672 is allocated for the 2017/18 year which will cover administration, monitoring, advice, remuneration of the WPLG and seed funding for implementing actions. The local government partners have fully funded the first year of operation.

During the 2018/19 year 25% of the funding will be sought from external partners increasing to 50% in the 2019/2020.

Actual costs FY17-18: ~ \$86,794 – January 2018

6. Activity Tracking – Leadership Group - lead

Looking Back Tasks Delivered During Period – 10 November 2017 – 19 March 2018

| Task | Responsibility | Due date | Status |
|---|-----------------------------|----------|---|
| Combine CESG and SPF for WP and Future Proof | Project team / Future Proof | Nov 17 | Complete |
| Year 1 work plan and resourcing | Project team | Nov 17 | Complete |
| Refresh SPF and TRG | Project team | Ongoing | Complete |
| Appoint Iwi and govt agencies to Leadership Group | Project team | Ongoing | Four iwi representatives confirmed. Met with 3 iwi reps on 4 Dec and CE Waikato-Tainui on 9 Feb |
| Funding bid requested from MBIE through the regional growth programme | Project team/WMB | Nov 17 | Request declined. Proposal out of scope of fund. |
| Engagement activities | Project team | Nov 17 | Presented Waikato Plan to the Community Funders Group and Community Organisations |
| Engage with the Waikato Community Organisations | Project team | 2 Feb | Complete – changes made to engagement materials |
| Meeting with Ministers | Project team | Ongoing | Meeting with M.P. Strange – 2 Feb Meeting with M.P. Twyford – 27 Feb |
| Workshopping Successful Communities Project with Technical level | Project team | March 18 | Complete |

Looking Forward Tasks Scheduled for Next Period

| Task | Responsibility | Due date | Status |
|--|------------------------------|-------------|---|
| Set up Iwi/Maori forum | Project team | Early 18 | On hold due to advice to not use the iwi/Maori council at DHB for this purpose. |
| Communications Plan updated for implementation phase | Project team/WRC | Early 18 | To be completed. |
| Deprivation report | Project team | Early 18 | An index of multiple deprivation Waikato Region report has been developed. To be finalized. |
| Refinement of regional priority actions | WPLG, CEAG, Project Advisors | April 2018 | Priority actions selected and added to the stage 1 actions. |
| Explore govt spatial planning aspirations | Project team | April 2018 | To be completed. |
| Develop detailed project plans for Stage 1 actions | Project team | Ongoing | In progress |
| Review of governance arrangements | Project team | End of July | |