

WAIKATO PLAN JOINT COMMITTEE

Notice is hereby given of a meeting of the Waikato Plan Joint Committee to be held at **1:00pm** on 22 February 2016 at Council Chambers, Waikato Regional Council, 401 Grey Street, Hamilton

VRJ Payne
Chief Executive Officer
Waikato Regional Council

RECOMMENDATIONS contained in reports are NOT to be construed as Joint Committee decisions. Matters requiring a DECISION (where the Joint Committee does not have power to act) will be reported to the member Councils for RESOLUTION.

MEMBERS: Ten (10) local government members from the following constituent local authorities within the Waikato region

Chairperson
Margaret Devlin

Hamilton City Council,
Mayor J Hardaker, alternate Cr M Gallagher
Hauraki District Council,
Mayor Tregidga, alternate Deputy Mayor B Gordon
Matamata-Piako District Council,
Mayor J Barnes, alternate Cr L Tisch
Otorohanga District Council,
Mayor M Baxter, alternate Cr R Klos
South Waikato District Council,
Mayor N Sinclair, alternate Cr H van Rooijen
Taupo District Council,
Mayor D Trewavas, alternate Cr A Park
Waikato District Council,
Mayor Sanson, alternate Cr W Hayes
Waikato Regional Council,
Chairperson P Southgate, alternate Cr B Simcock
Waipa District Council,
Mayor J Mylchreest, alternate Cr C St Pierre
Waitomo District Council
Mayor B Hanna, alternate Cr A Goddard

Five (5) non-local government members
B Gatenby
M Spaans
S Wilson
M Ingle

OBSERVERS: Thames-Coromandel District Council
Bob Simcock, Waikato District Health Board
Richard Ward, National Infrastructure Unit, Treasury
Harry Wilson, New Zealand Transport Agency

**ADVISORS/
STAFF:** Project Advisors (K Tremaine, and B Wasley), Democracy Advisor (A Williams, Waikato Regional Council)

APOLOGIES:

	<u>Pages</u>
1 Confirmation of Agenda	
2 Disclosures of Interest	
<i>Any disclosures of interest relating to the agenda items for this meeting.</i>	
SECTION A: (UNDER DELEGATION FOR THE INFORMATION OF COUNCIL)	
3 Local Government Commission welcome and presentations	
4 Strategic Partners Forum Presentation	
5 Strategic Direction Summary Document for discussion and adoption	3-24
File: 03 04 32 (Doc #3697204 and 3697206)	
<i>This report provides the Waikato Plan Joint Committee with the draft Strategic Direction Summary Document, based on the direction given at the Joint Committee meeting on 16th November 2015.</i>	
6 Bi-Monthly Report	25-31
File: 03 04 32 (Doc # 3697203)	
<i>This report provides the Waikato Plan Joint Committee with an update on; and seeks input into key areas of the Waikato Plan project.</i>	
7 Confirmation of Previous Minutes	32-36
File: 03 04 32 (Doc # 3613912)	
<i>The Committee will be provided with the minutes of the Waikato Plan Joint Committee meeting of 16 November 2015 (Doc # 3613912) to be received for confirmation as a true and correct record.</i>	



TO: Waikato Plan Joint Committee

FROM: Bill Wasley and Ken Tremaine (Independent Advisers)

DATE: 22nd February 2016

SUBJECT: Waikato Plan Draft Strategic Direction Summary Document

1. Purpose

The purpose of this report is to provide the Waikato Plan Joint Committee with the draft Strategic Direction Summary Document, based on the direction given at the Joint Committee meeting on 16th November 2015.

2. Context and Background

At the Karapiro workshop and at the subsequent Joint Committee meetings in July and September 2015, it was agreed that a strategic direction for the Waikato Plan would be developed as part of stage 1 of the project. Attached as **Appendix 1**, is the Waikato Plan process jigsaw which demonstrates the various project stages and timeframes.

A draft strategic direction was presented to the Joint Committee in November 2015, where feedback was received on the need for a small number of clear priorities.

The project team amended the strategic direction to incorporate these priorities, and presented a draft summary document to the Chief Executives' Steering Group and Technical Reference Group in December last year, and the Strategic Partners' Forum in early February this year.

The project team has amended the draft strategic direction based on the feedback received at these meetings and has produced a draft Executive Summary strategic direction document for adoption by the Joint Committee (Attached as **Appendix 2**).

3. Waikato Plan Executive Summary Document

The Project Team has developed the strategic direction based on the feedback received from the Joint Committee in November, and subsequent meetings with Chief Executives, technical council staff, and the Strategic Partners Forum.

The overall structure can be summarised as follows:

- We have decided on **One Plan and One Voice** to take the region into the future;
- We have chosen **two principles** to guide our decision making;
- We've already got **three initial projects** up and running (our Flagship Projects);
- We've decided on **four strategic priorities** where we want to see big changes over the long term; and
- The above is all based on **five key focus areas** of intent that will, over time, build a place of powerful possibilities.

Four strategic priorities: The **four strategic priorities** emerged from the Joint Committee's November discussion:

Dealing with population decline - The expected population changes mean that those areas experiencing population growth or decline need to be supported and managed more closely than other areas. This priority will include looking for innovative ways to provide the services, facilities and infrastructure that people need for their future wellbeing (and so that we keep future services appropriate, affordable, efficient and effective).

Building connections - Strong, high quality connections are critical for regional vibrancy. The economy benefits from the efficient movement of resources, goods, services, people, investment and knowledge; while communities benefit from the ability to connect people with services and facilities that contribute to their wellbeing. Strengthening our connections to Auckland, the Bay of Plenty and to the south (and ensuring infrastructure constraints in neighbouring regions do not impact our economic growth) is critical for ensuring that the Waikato functions exceptionally in the future. We are aiming for efficient, high quality infrastructure connections both within and beyond the region.

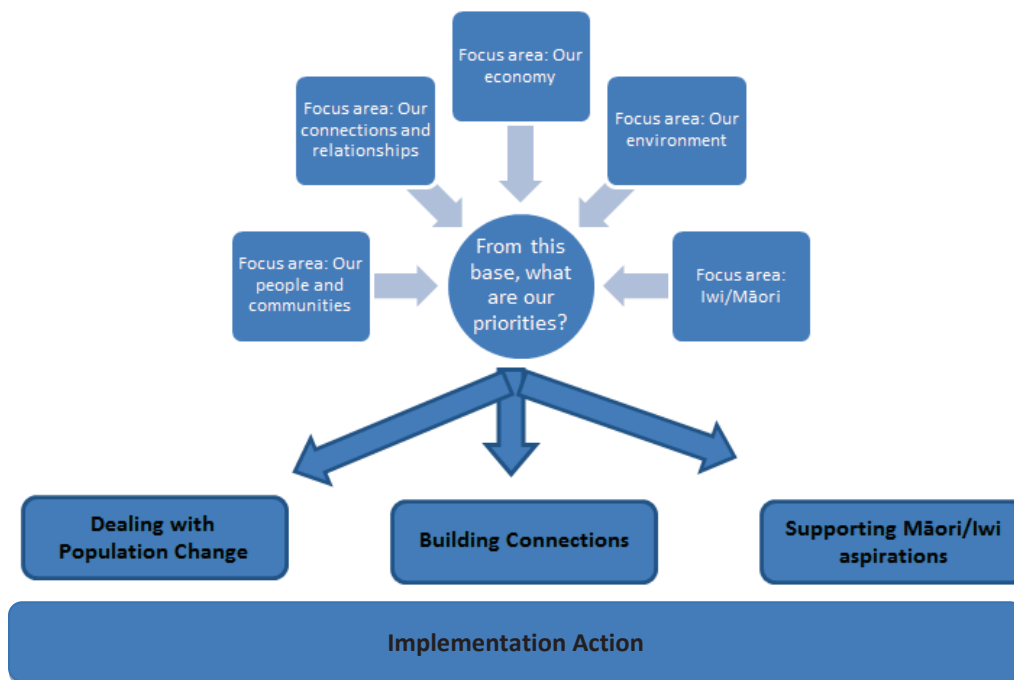
Supporting Maori/Iwi aspirations - Iwi/ Māori are a growing portion of our community and are playing a stronger development role in our region than ever before. The Waikato Plan will provide Māori/Iwi with an opportunity to express their aspirations for the region and their people. Successful partnerships, including co-management approaches, are the key to enabling the Waikato Plan to support Māori/Iwi aspirations.

It is therefore a priority for us to work together with Iwi/Māori so that all groups are pulling in the same direction, for the greater benefit of all in the region.

Implementation action – The project advisors and project team have recognised that to be effective, the focus of the Waikato Plan must be on implementation. Creating the

frameworks and relationships with those who must implement the actions of the Plan is critical if change is to occur and the Plan is to be enduring.

Five key focus areas: The four strategic priorities fit within the **five focus areas** (Our People and Communities; Our Connections and Relationships; Our Environment; Our Economy and Iwi), and this is represented diagrammatically below.



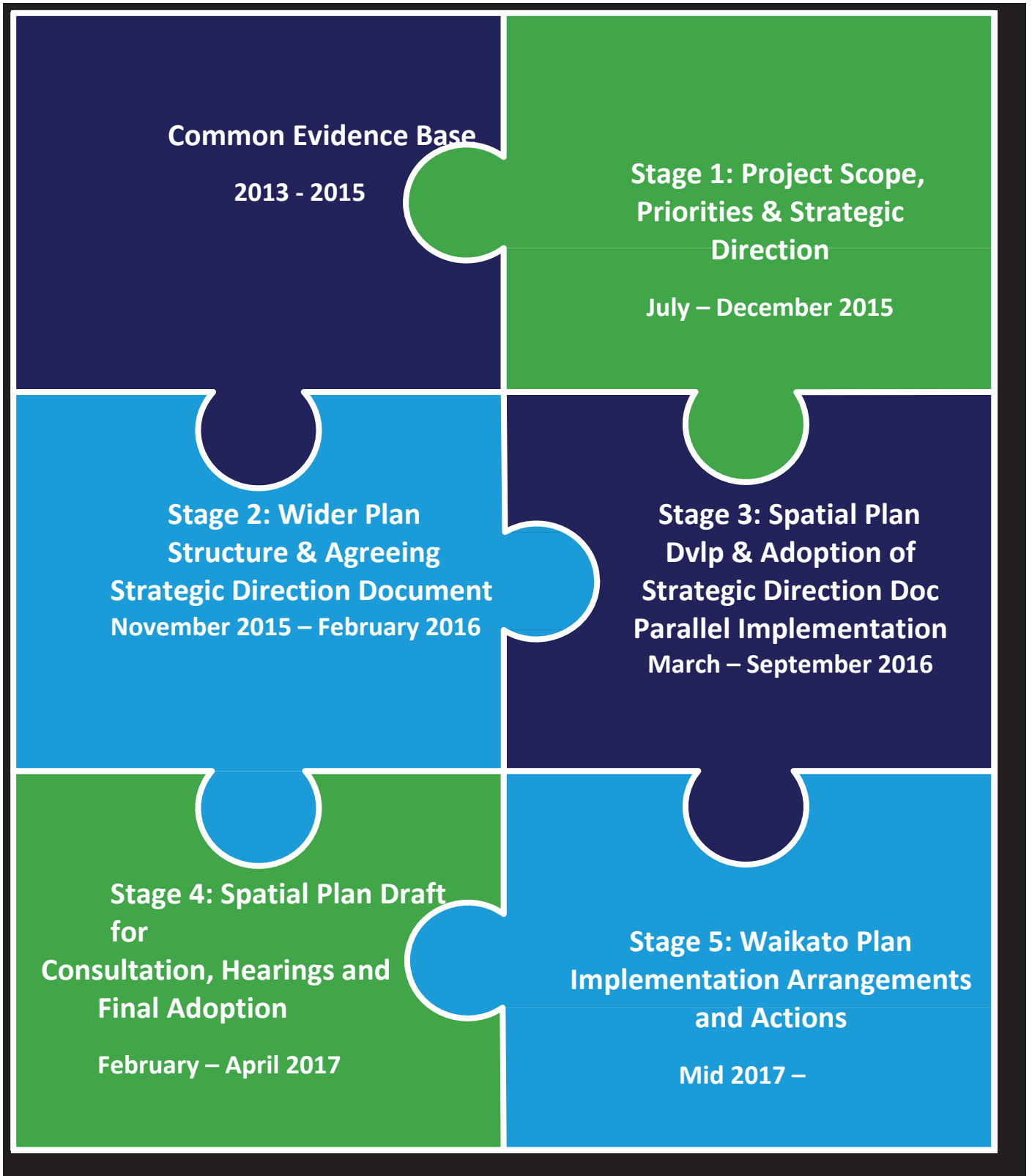
These five key focus areas will form the structure of the full Waikato Plan document. The implementation plan will include actions relating to each of the five key focus areas. **Appendix 3** contains an updated outline of the proposed Waikato Plan content.

4. Recommendations

That the Waikato Plan Joint Committee:

1. Agrees and adopts the draft Waikato Plan Executive Summary Document as the strategic direction and basis for the Waikato Plan;
2. Agrees that drafting of the full Waikato Plan document continues on the basis outlined in this report and the appendices.

Appendix 1: Waikato Plan Process Jigsaw



Appendix 2: Waikato Plan Executive Summary Document

